

Recreation Budget Development 101

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202-761-0036

NRM Workshop
Norman, OK
April 2017



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RECREATION O&M BUDGET 101

Three Primary Appropriation Accounts - CW:

1. **Operations and Maintenance (O&M) \$2.705B**
2. **Construction General (CG) \$1.09B**
3. **Investigations (I) \$85M**
 - **Miss River and Tributaries (O&M, CG, I) \$222.0M**

Five Secondary Appropriation Accounts:

1. **Regulatory \$200.0M**
2. **FCCE (Flood Control and Coastal Emergencies) \$30.0M**
3. **FUSRAP (Formerly Used Sites Remedial Action Prgm) \$103.0M**
4. **Expenses (HQ-USACE) \$180.0M**
5. **ASA(CW) \$5.0M**

\$4.62B (FY17)

Competition is TOUGH!!!



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RECREATION O&M & MR&T - O&M BUDGET

Eight Business Lines (Competing for O&M & MRT – FY17):

\$2.705 Billion

1. Flood Damage Reduction.....	\$ 765M
2. Navigation.....(Yes, that is BILLION).....	\$1.564B
3. Hydropower.....	\$ 194M
4. Environment	
• Ecosystem Restoration.....	\$ 20M
• Environmental Stewardship (NRM).....	\$ 106M
5. Recreation (NRM).....	\$ 267M
6. Water Supply.....	\$ 7M
7. Regulatory.....	\$ 200M
8. Emergency Management.....	\$ 5M



Panning for gold to support the Project budget!!!

Competition runs across ALL Business Lines!!!



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RECREATION O&M & MR&T-O&M BUDGET

Five Components (FY17 = \$267M):

- 1. Operating Budget (Project Funding) \$239.9M**
- 3. MR&T (Miss River and Tributaries – MVD) \$11.4M**
 - Project Funding at MR&T Projects**
- 2. Remaining Items (Special Nat'l Prgms) \$4.25M**
- 4. Joint Costs (at Hydropower Projects) \$6.6M**
- 5. Sustainability (\$10.0M competed) \$6.3M**



**Growing hydroponic marijuana
in flood waters to support the
project budget.**

Many pieces make up the Recreation budget!!!



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Recreation Budget 101

Remaining Items

NRM Activities (\$2.7M / \$2.3M) - Special Nat'l Rec Programs

- Sustainability (\$2.3M)
 - Uniforms (\$700K)
 - Water Safety (\$775K)
 - ECC (\$375)
 - Signs (\$175K)
 - Printing and Publishing (\$375K)
 - Handshake Partnerships (\$300K)
 - Partnerships (\$200K)
- \$2.9M**

Bilingual, CAPs, ISLT, CATT, BEA Study, Volunteer Clearing House, etc.

Recreation Mgt Support Prgm – RMSP (\$1.55M)

- IWR / ERDC (Budget Support, VERS, Studies, Data Analysis...)

Rec-One-Stop (Rec.gov) – Eliminated, merged with RMSP



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Operations and Maintenance (O&M)

Fiscal Year	FY02		FY07	FY08	FY09	FY10	FY11	FY12	FY13	FY14	FY15	FY16	FY17
Millions	\$261		\$267	\$267	\$271	\$283	\$277	\$258	\$250	\$256	\$247	\$261	\$267

Remaining Items

- **NRM Activities**
 - 008270

Fiscal Year	FY12	FY13	FY14	FY15	FY16	FY17
Millions	\$4.23	\$6.53	\$8.67	\$6.8	\$6.0	\$5.0

FY18 \$3.7M

Remaining Items

- **RMSP**
 - 007855

Fiscal Year	FY12	FY13	FY14	FY15	FY16	FY17
Millions	\$1.65	\$1.65	\$1.65	\$1.65	\$1.65	\$1.55

FY18 \$1.55M

Rec One Stop

Fiscal Year	FY12	FY13	FY14	FY15	FY16	FY17
Thousands	\$65k	\$65k	\$215	\$65k	\$65k	\$0

Moved



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Budget Cycle (Scott's version)

HQ is NOT given a Recreation Budget allocation or target!

Projects Build Budget in Rec-CWIFD

Budget Build Starts with YOU!!!

District Review and QA/QC, Plus Ranking of Packages

MSC Review & QA/QC, Plus Ranking of Packages

HQ Review & QA/QC, Plus Ranking of Packages

Rec-CWIFD

CWIFD

Scrutiny = Reading package Descriptions and Justifications.

PID(HQ) - Scrutiny

(Programs Integration Division)
(HQ USACE)

ASA(CW) - Scrutiny

(Pentagon)
Passback

Reduce your budget by \$1.2M (ATB 2017)

OMB - Scrutiny

(Office of Management & Budget)

Passback
(OMB to the Corps)

Rebuttal (Reclama)
(Corps to OMB)

Final Budget
(as directed by OMB)

Final Adjustments
(Corps Action)



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Recreation Budget 101

Work Plan and Funding Pots

Budget build cycle occurs two years in advance (FY19 is now).

In the year of the budget, the Work Plan process begins.

- 1. A chance to make budget adjustments (2 years have gone by).**
 - No excuse for thinking you are stuck with an old budget.**
- 2. A chance to compete for Funding Pot dollars!!!**
 - Additional Appropriations directed by Congress (not guaranteed)**

“Other Authorized Purposes” - \$35.0M
(REC, FRM, ENS, WTR, HYD, (all except NAV))

A SECOND Chance!!!



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Work Plan and Funding Pots

9

	B	E	F	G	H	I	J	K	M	N	AB	AD	AE
	Workpac age Id	Program Name	Busin ess	Work Package Title	Work Package Description	Work Package Justification	Capability	HQ Rank	MSC	Distri ct	Fiscal Cycle	FY17 Funding Pot Funding	Funding Pot Name
1			Prog										
11642	71858	MCCLELLAN-KERR ARKAN	REC	FY16 Flood Dam	FY16 Flood Damages, Class	FY16 Flood Damages, Class 5, Pri	918,000	FY17 WP	SWD	SWL	FY17-Wor	\$918,000	Other Authorized Project Purp
11661	15330	BUFFUMVILLE LAKE, MA	REC	Buffumville - R	Replace park host septic sys	Replace Park Host Septic System	24,000	FY17 WP	NAD	NAE	FY17-Wor	\$24,000	Other Authorized Project Purp
11781	59214	NIMROD LAKE, AR	REC	2015 Flood Dam	2015 Flood Damages - Class	2015 Flood Damages - Class 5,	1,976,000	FY17 WP	SWD	SWL	FY17-Wor	\$1,976,000	Other Authorized Project Purp
11784	23904	NORTH SPRINGFIELD LAKE	REC	Replace deteri	Replace deteriorating septic	Replace deteriorating septic tan	8,000	FY17 WP	NAD	NAE	FY17-Wor	\$8,000	Other Authorized Project Purp
11839	15497	SURRY MOUNTAIN LAKE, N	REC	Replace SML Be	Replace SML Beach Restroo	Replace complete lower restroc	12,000	FY17 WP	NAD	NAE	FY17-Wor	\$20,000	Other Authorized Project Purp
11840	146154	SUTTON LAKE, WV	REC	Summer 2016 F	Repair Sewage Treatment P	Flood clean up, OT, replacement	70,000	FY17 WP	LRD	LRH	FY17-Wor	\$70,000	Other Authorized Project Purp
11847	147254	WRIGHT PATMAN DAM AN	REC	2016 Flood, Car	Repair numerous campsites	Facilities received significant da	1,605,000	FY17 WP	SWD	SWF	FY17-Wor	\$1,605,000	Other Authorized Project Purp
11850	149314	TIOGA - HAMMOND LAKES	REC	Ives Run Sewag	Reline Ives Run sewage trea	Failure to address issues would	100,000	FY17 WP	NAD	NAB	FY17-Wor	\$100,000	Other Authorized Project Purp
11854	15577	WEST THOMPSON LAKE, C	REC	Replace Drinkin	Replace Drinking Water Sup	Replace 5000 gal. drinking water	120,000	FY17 WP	NAD	NAE	FY17-Wor	\$150,000	Other Authorized Project Purp
11913	151534	BONNEVILLE LOCK AND D	REC	Visitors Orient	The Bonneville Visitor Build	Roof replacement is required to	161,000	FY17 WP	NWD	NWP	FY17-Wor	\$161,000	Other Authorized Project Purp
11924													

Civil Works - Integrated Funding Database (CW-IFD)

CYCLE: FY2017 - WORKPLAN

Appropriation: OM **Work Package** EM EI ENF ENR ENS FRM HYD NAV REC WS JOINT

Work Package Data for (080546) BONNEVILLE LOCK AND DAM, OR & WA | FY2017 - WORKPLAN

Financial Funding Rank & Justification Performance Emergency Business Line: REC Other FY Amounts

Recommended For Funding: ☒ Funding Pot ☐ One Percent ☐ Supplemental

Amount from Conference:

Funding Pot: Other Authorized Project Purposes

Amount from Funding Pot:

BLM Funding Pot Comments:



It says the
pot of gold
should be
close by!!!



Recreation Budget 101

Significant Changes from FY18 and Prior Years

Rec-BEST was modified/replaced / split into two components*:

Rec-CWIFD

- Rec-CWIFD is used to capture O&M budget requests.
- All data supporting budget packages entered: **Capability**, **Descriptions, Justifications**, etc.
- All potential combinations of packages preloaded into Rec-CWIFD for use by the projects.
- No historical budget data included, all packages built from scratch.

Rec-Assessment

- Rec-Assessment used to collect current conditions and performance measure information
- Deadline for data entry will be set by Districts/MSCs.
- OMBIL data loaded into Rec-Assessment first; then RA opened to the field for data input.
- Performance data extracted from Rec-Assessment and then uploaded to Rec-CWIFD

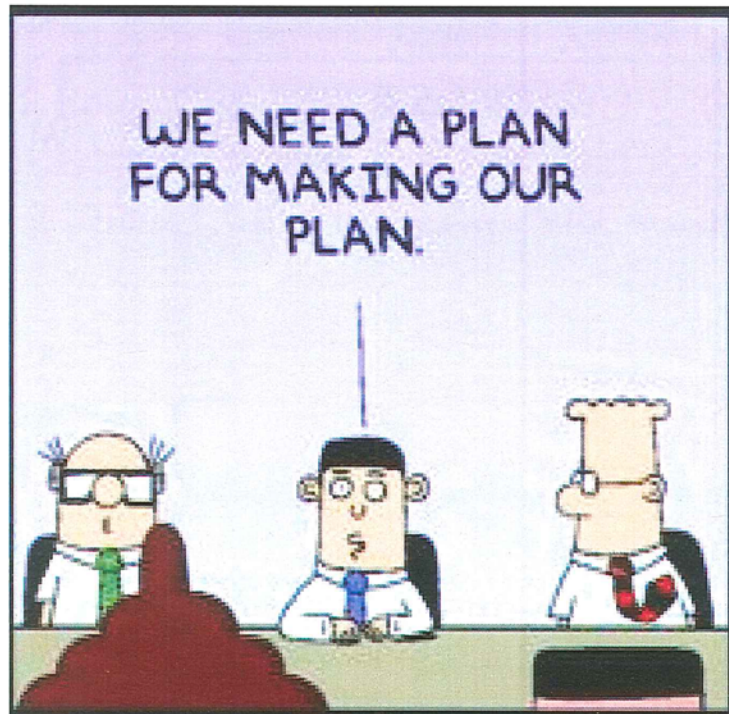
***Changes Implemented Regardless of O&M 20/20**



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“Dilbert” Budget Planning Strategy



www.dilbert.com

scottadams@aol.com



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Recreation Budget 101

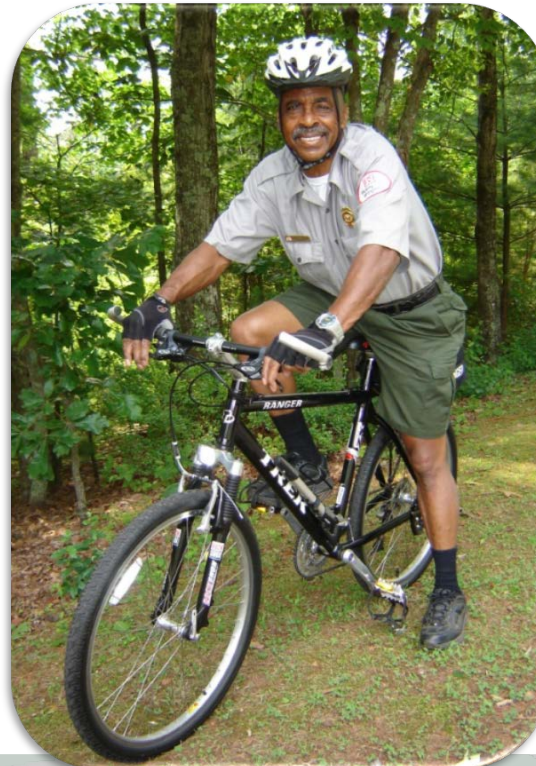
New Budget Development Process:

“O&M 20/20”

**A new way of thinking going forward!
Paradigm Shift!!!**

aka.....

- Stoplight Budgeting
- STAC-CLOP
- STAC
- Others?



As easy
as
shifting
gears on
this
bicycle!



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WHAT HAS CHANGED WITH O&M 20/20?

FY2018	FY2019
75/25, 5-year average	O&M 20/20 budget framework
Some business lines use Work Category Codes (WCCs)	All business lines must use WCCs
Data copied from previous years	All new data
Routine, non-routine, etc.	Recurring, preventive, corrective maintenance – see glossary in EC
Level of performance provided in increments (Inc 1, Inc 3, Inc 4, Inc 5)	Levels of performance tied to “Mission” (No Mission, Partial Mission, Full Mission)
Prioritize and rank within business lines	Prioritize and rank across business lines
Prioritization and ranking processes can be subjective	Prioritization and ranking processes are data-driven and backed by metrics
	Categorize by Common O&M and Specific Work Activities

O&M 20/20 FRAMEWORK – FY2019

FUNDING BUCKETS

LEVELS OF PERFORMANCE

LEVELS OF PERFORMANCE	COMMON O&M			PRIORITIZED BY RELATIVE RISK & VALUE
	PROGRAMMATIC ACTIVITIES	ADMINISTRATIVE & TECHNICAL SUPPORT	LEGAL &/OR ENVIRONMENTAL MANDATES	
NO MISSION	Minimum fixed cost of ownership	Minimum compliance with guidance	Only non-discretionary with specific authority	Temporary fixes for continued critical operation
PARTIAL MISSION	Minimum requirements for normal operation	Compliance with most guidance	Most authorized environmental mitigation covered	Basic minimum to attain current service life interval
FULL MISSION	Complete lifecycle O&M needs	Full compliance with guidance	All discretionary compliance	Full renovation or replacement with new service life interval

Unscheduled/
breakdown
maintenance

Major repairs
Guidance anticipated
for FY20

Only unallocated
funds used for
unfunded special
work activities

No Mission,
Partial Mission,
Full Mission...

Mission
"Impossible"???



Recreation Budget 101

NO MISSION (Road Show Definition)

Similar to “Standby” status as defined in the EC 11-2-214

Glossary: "A facility that does not have a specific current or near-term program or mission requirement...is not currently needed to support the agency's mission or function but will have a planned need in the future." (Caretaker Status)

In Standby status the need for the project is expected to resume within 36 months so expenses to mothball the facility are not an appropriate package. Packages should represent work which would be performed to ***hold the project*** for the BY, anticipating resumption of benefit delivery in BY+1.

Recreation Budget 101

NO MISSION (Rec-CATT Definition – Jan 2017)

To fund the minimum requirements necessary to operate the project's recreation mission in a standby status. This funding level is intended to ensure proper safety and security while not actually providing a developed recreation opportunity to the public. This funding will include LE contracts, RE costs, ERGO costs, minimal utilities, and any other minimum requirements. The resumption of partial mission or full mission benefit is anticipated in BY +1.

Recreation Budget 101

NO MISSION (Additional Clarification from the PDM)

The assumption is that all Corps recreation areas are closed and no recreation mission is being delivered (no products or services). Only work required to ensure obligations are fulfilled at a basic “cost of ownership” (caretaker status) level, including ensuring that project security and safety should be included.



Disabled hunters donate venison to starving Park Rangers.

EXAMPLES – REC

		COMMON O&M				
		PROGRAMMATIC ACTIVITIES	ADMINISTRATIVE & TECHNICAL SUPPORT	LEGAL &/OR ENVIRONMENTAL MANDATES	SPECIFIC WORK ACTIVITIES	UNPLANNED MAINTENANCE AND/OR OPERATION
LEVELS OF PERFORMANCE	NO MISSION	<ul style="list-style-type: none"> All ERGO Costs (WCC 605) Minimum staff & utilities to ensure project security (WCC 60511) Law Enforcement Contr.(1 of 2) 	<ul style="list-style-type: none"> Law enforcement contract (WCC 60513) (2 of 2) 			<p>Unscheduled/ breakdown maintenance</p>
	PARTIAL MISSION	<ul style="list-style-type: none"> Maintenance of recreation facilities to current LOP (WCC 61511) 1 of 2 Operation of recreation facilities to current LOP (WCC 60511) 1 of 2 Maintenance of visitor center to current LOP (WCC 61514) 	<ul style="list-style-type: none"> Maintenance of recreation facilities to current LOP (WCC 61511) 2 of 2 Operation of recreation facilities to current LOP (WCC 60511) 2 of 2 		<ul style="list-style-type: none"> Boat ramp repaving (WCC 61511) Parking lot repaving (WCC 61511) 	<p>Major insights</p> <p>Guidance anticipated for BY20</p> <p>Any unallocated funds used for unfunded specific work activities</p>
	FULL MISSION	<ul style="list-style-type: none"> Maintenance of reopened recreation facilities (WCC 61511) Operation of reopened recreation facilities (WCC 60511) 			<ul style="list-style-type: none"> Upgrade playground equipment for ADA compliance (WCC 61516) Installation of fitness course (WCC 61516) Installation of solar panels at visitor center (WCC 61514) 	

PRIORITIZED BY RELATIVE RISK & VALUE

RECREATION BUDGET 101

Work Package Title

Descriptions (WHAT you will do)

Justifications (WHY you will do it)

Consequences

Remarks

**Most
Critical**



WHAT are they doing?

WHY are they doing it?



Workpackage ID: 174730

Phase: Admin/Technical Support (AT)

Work Category Code: (61511) Maintenance of Recreation areas and Facilities, Service Facilities – (Buildings, Grounds, Utilities, Roads and Bridges), Erosion Control in Recreation

Level of Performance: Partial Mission (PartM)

Workpackage Title: Maintenance for Recreation

Workpackage Description (WHAT): Maintenance of Recreation areas and Facilities, Service Facilities – (Buildings, Grounds, Utilities, Roads and Bridges), Erosion Control in Recreation Areas, and Maintenance and Purchase of Permanent Operating Equipment for recreation features

Workpackage Justification (WHY): Construction technical support for day-to-day requirements on O&M construction, including, but not limited to, approving PR&Cs, placement and execution reporting, minor reviews, and assistance to project offices.

Consequences (OPTIONAL): Inability to provide Construction technical support on a day-to-day basis, impacting successful execution of the O&M construction mission.

FEM Work Order Number:

Remarks (OPTIONAL):

Capability: 1000 * Please enter the full dollar amount rounded to the nearest thousand.

(A) Public/Life Safety Amount: 1000

(B) Service Contracts Amount: 0

(C) All Other Requirements Amount: 0

Work Package Title

Short, and to the point!!!

1. Minimum Essential Operations (LE Contracts)
2. [RTN] DWA Law Enforcement Agreements
3. [RTN] DWA Real Estate Management for Recreation
4. Replace deteriorating water lines
5. Routine Maintenance
6. [RTN] DWA Maintenance of Visitor Centers
7. 2016 Flood, Campsites Repair
8. Accessibility Improvements
9. Annual Required Operations for Recreation
10. Critical initial cost for health and safety visitor service.
11. Critical Routine Operations
12. Cross - Rec Maint: Incr 1
13. Environmental Compliance for Recreation
14. Gull - Rec Ops Incr 3
15. Initial Budget Services / Initial Budget Services
16. Sustaining Service Budget
17. Maintenance for Recreation Areas
18. Operations for Recreation
19. Operations of Visitor Centers
20. Replace Shortridge Park Restroom



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RECREATION BUDGET 101

- Descriptions and Justifications – Examples:

REC-CWIFD Data	Imported REC-Assessment Data	Performance Measures	CWIFD Data
Workpackage ID:	174730		
Phase:	Admin/Technical Support (AT)		
Work Category Code:	(61511) Maintenance of Recreation areas and Facilities, Service Facilities – (Buildings, Grounds, Utilities, Roads and Bridges), Erosion Control in Recreation		
Level of Performance:	Partial Mission (PartM)		
Workpackage Title:	<input type="text" value="Maintenance for Recreation"/>		
Workpackage Description (WHAT):	<input type="text" value="Maintenance of Recreation areas and Facilities, Service Facilities – (Buildings, Grounds, Utilities, Roads and Bridges), Erosion Control in Recreation Areas, and Maintenance and Purchase of Permanent Operating Equipment for recreation features"/>		
Workpackage Justification (WHY):	<input type="text" value="Construction technical support for day-to-day requirements on O&M construction, including, but not limited to, approving PR&Cs, placement and execution reporting, minor reviews, and assistance to project offices."/>		
Consequences (OPTIONAL):	<input type="text" value="Inability to provide Construction technical support on a day-to-day basis, impacting successful execution of the O&M construction mission."/>		
FEM Work Order Number:	<input type="text"/>		
Remarks (OPTIONAL):	<input type="text"/>		
Capability:	<input type="text" value="1000"/>	* Please enter the full dollar amount rounded to the nearest thousand.	
(A) Public/Life Safety Amount:	<input type="text" value="1000"/>		
(B) Service Contracts Amount:	<input type="text" value="0"/>		
(C) All Other Requirements Amount:	<input type="text" value="0"/>		

“Onsite labor costs for public safety and fatality reduction goals; to include all costs related to Visitor Assistance patrols on land and water, water safety outreach, and water safety programs and interpretation.”

RECREATION BUDGET 101

- Descriptions and Justifications – Examples:

Descriptions / Justifications

- Budget Descriptions:
 - > I read them, and ASA(CW) & OMB reads them.
 - > Descriptions trump Scores.

Real Examples from the FY17 Budget (cut & paste):

\$31K - Janitorial services will be performed 2-3/wk at Signal Point and Meridian Boat Ramps. Ranger patrols will occur 2x week/ no summer rangers. Ivan Oakes Campground open weekends in June during recreation season/7days wk July and Aug.. Safety critical repairs accomplished. No preventative maintenance will be performed.

(RecBEST Score: 5)

Description

\$45K - This will reopen the facilities that were closed in the Initial and bring them up to our standard service level.

(Rec-BEST Score: 36)

We're doing stuff...
We're doing stuff...
We're doing stuff...



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Descriptions / Justifications

- Budget Justifications:
 - > I read them, and ASA(CW) & OMB reads them.
 - > Descriptions trump Scores.

We DID stuff!!!

Real Examples from the FY17 Budget (cut & paste):

\$31K - Janitorial services will be performed to ensure clean and sanitary facilities for visitors, trash is removed to deter vermin..... Ranger patrols will focus on water safety education, visitor safety, visitor compliance with regulations, surveillance and protection of public lands and infrastructure, to ensure public safety and deter vandalism..... Provide visitors access to camping opportunities at Ivan Oakes Campground..... Reduce safety hazards to visitors by conducting safety inspections and implementing corrective measure. *No preventative maintenance will be performed.*
(RecBEST Score: 5)



Justification

\$45K - This will reopen the facilities that were closed in the Initial and bring them up to our standard service level. (Rec-BEST Score: 36)



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Descriptions / Justifications

Real Examples from the FY17 Budget (cut & paste):

\$212K - This package will fund a portion of the funding needed to provide acceptable service for these visitors. These services are for the health and safety of visitors and maintenance (electric repair, sewage and water system repairs) of Corps infrastructure it also includes trash removal, mowing, cleaning restrooms, showers, campsites, picnic sites, etc. This funding will also provide a portion of labor needed for the administration, operation, ranger patrol of the recreation areas and program and water safety initiatives. (Rec-BEST Score: 20)

\$169K - A sustaining increment budget for Environmental compliance providing acceptable services (within 25% for Increment 3). This budget package for \$5K will provide additional environmental compliance. (Rec-BEST Score: 77)

Hey, they look like
they are doing
stuff!!??
Let's get 'em!!!



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Descriptions / Justifications

Real Examples from the FY17 Budget (cut & paste):

\$185K - Dollars in this increment are needed to meet the present usage by the public - failure to fund will result in the closing of all or parts of the recreation areas. (Score: 66)

\$46K - Sustaining increment budget for providing reduced level of service to reduced visitation. This funding level would still result in reduced services and opportunities for recreation.
(Score: 78)

PLEASE give me ammunition to defend a sound budget (PID, OMB & ASA(CW))
Prove YOUR case, so that I can prove OUR case!!!

Good Description – Two Key Elements – The WHAT

- 1) Describe what services will be provided (mowing, gate attendants, trash, cleaning, sanitary services, buoys, signs, Visitor assistance, water safety, etc.)
- 2) Quantify what you are servicing (# of day use areas, # of campgrounds/total sites, multi-purpose areas (total use sites/ ramps beaches, etc.) # of shelters, # of boat ramps, etc.)



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Consequences

The inverse of Descriptions and Justifications Optional

DESC - Janitorial services will be performed 2-3/wk at Signal Point and Meridian Boat Ramps. Ranger patrols will occur 2x week/ no summer rangers. Ivan Oakes Campground open weekends in June during recreation season/7days wk July and Aug.. Safety critical repairs accomplished. No preventative maintenance will be performed.

CON - Janitorial services will **NOT** be performed 2-3/wk at Signal Point and Meridian Boat Ramps. Ranger patrols will **NOT** occur 2x week. Ivan Oakes Campground **WILL NOT** open weekends in June **NOR DURING** the during recreation season/7days wk July and Aug.. Safety critical repairs **WILL NOT BE** accomplished. No preventative maintenance will be performed.



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Remarks Optional

For additional information not specific to the other categories:

- 1) Size of project (total acres, miles of shoreline).
- 2) Any unique factors (e.g., only lake within 200 miles, V2N, Matrix Tool, etc.)
- 3) Other.....

And they say its called
"O&M 20/20 ???"
Ha...ha...ha...ha...
Suckers!!!!



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RECREATION O&M BUDGET 101

TAKE-AWAYS

1. Budget Build Starts with YOU!!!
2. Competition is TOUGH!!!
3. Competition runs across ALL Business Lines!!!
4. Many pieces make up the Recreation Budget!!!
5. Clear, concise, Descriptions and Justifications are a MUST!!!
6. New way of thinking going forward – Paradigm Shift!!!
7. There is a Second Chance – Work Plan & Funding Pots



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INTRANET SITE

O&M 20/20 site is housed on the PID intranet site

- Content includes
 - Training and guidance for budget development
 - FAQ list
 - Templates and tools to aid in the prioritization and ranking processes
- <https://intranet.usace.army.mil/hq/cw/Pages/OM2020.aspx>.

Cost Estimate Updating Rates

Fiscal Year 2015

Execution EC

HQs Management Review

O&M 20/20

PRIP

Program Development Policy Guidance

Questions for the Record

Contributed Funds Web Tracking

Fiscal Year 2019 Program Development Manual (Draft)

Site Contents

O&M 20/20 Framework Home Page

O&M 20/20: Similar costs for similar activities at similar projects.

The O&M 20/20 budget framework transitions USACE Civil Works from a historical 5-year average budgetary paradigm to a more forward looking risk-informed approach for Civil Works O&M investment that is more consistently linked to asset performance levels. O&M 20/20 enables USACE CW to achieve more uniform characterization and consistent application of similar costs for similar activities at similar projects across the enterprise. This new framework will be more work on the front end (for BY 19) but will result in a more streamlined and easier process in future BY submissions.

O&M 20/20

? Still have questions
Contact Us!

FUNDING BUCKETS

	COMMON O&M				
	PROGRAMMATIC ACTIVITIES	ADMINISTRATIVE & TECHNICAL SUPPORT	LEGAL &/OR ENVIRONMENTAL MANDATES	SPECIFIC WORK ACTIVITIES	UNPLANNED MAINTENANCE AND/OR OPERATION
NO MISSION	Minimum fixed cost of ownership	Minimum compliance with guidance	Only non-discretionary with specific authority	Temporary fixes for continued critical operation	Unscheduled/breakdown maintenance
PARTIAL MISSION	Minimum requirements for normal operation	Compliance with most guidance	Most authorized environmental mitigation covered	Basic minimum to attain current service life interval	Major anticipated points for BY20
FULL MISSION	Complete lifecycle O&M needs	Full compliance with guidance	All discretionary compliance	Full renovation or replacement with new service life interval	Unallocated funds used for unfunded specific work activities

PRIORITIZED BY RELATIVE RISK & VALUE

For more info, [click here](#).

[O&M 20/20 Glossary](#)

[FAQ List](#)

Topics include Common O&M, Specific work activities, the historic expenditures spreadsheets, work package naming, and how to use the work package development tool.

[Budget Development Process Changes](#)

Specific changes between the old way you budgeted, and the new process with the O&M 20/20 framework

[Roadmap of O&M 20/20](#)

[Historic Expenditures Spreadsheets](#)

Use this to see how you budgeted your activities in the past. This should only inform as a reference point, not dictate how you budget for BY19.

LRD	NWD	SPD
MVD	POD	SWD
NAD	SAD	

[Work Package Development Tool](#)

Use this tool to determine how your common O&M activities need to be categorized.

[Training PowerPoints](#)

- O&M 20/20 Overview
Recommended for users who only require a brief overview of the new budgeting framework.
- How to Rank and Prioritize
Recommended for users at the division level and/or those who are responsible for prioritizing the budget for HQ submission.
- How to Construct Work Packages
Recommended for users at the district level and/or those who are responsible for creating and submitting work packages.

Questions
???



Questions
???

More information:

<https://intranet.usace.army.mil/hq/cecw/Pages/budgetec.aspx>

Click "O&M 20/20" on left

Email:

OM20-20@usace.army.mil